

FALKLAND ISLANDS DEVELOPMENT BOARD**FOR PUBLIC DISTRIBUTION**

Title: Finance Update and Management Accounts – for period to 28/02/2026

Author: Finance Team

Date of Meeting: 18th March 2026

APPENDICES

- A. Profit and Loss Account
- B. Balance Sheet
- C. Cash flow statement

1.0 PURPOSE

- 1.1 To update Board Members on various financial matters.

2.0 RECOMMENDATIONS

- 2.1 The Falkland Islands Development Corporation Board is recommended to;
 - i. Note the content of this paper;

3.0 STRATEGY

- 3.1 Timely and accurate financial management and reporting underpins all aspects of the Corporation's activities.

4.0 SUMMARY OF IMPLICATIONS

- 4.1 Financial: None for the purposes of this paper.
- 4.2 Legal: None for the purposes of this paper.
- 4.3 Human Resource: None for the purposes of this paper.

5.0 FEBRUARY MANAGEMENT ACCOUNTS

- 5.1 The Green Grant budget has been fully exhausted with £91,500 spent to date, £116,300 approved waiting to be drawn down, and two (2) grants totalling £550 waiting to be approved. This leaves approx. £6,000 remaining for Green Loans.
- 5.2 The Business Development Team have continued their high level of work with clients, which resulted in the Business Development Grant and the Small Business Support Grant budgets being more than 75 percent (%) spent.

FALKLAND ISLANDS DEVELOPMENT CORPORATION
YEAR END 30.06.26
REVENUE ACCOUNT/FINANCIAL SUMMARY - FEBRUARY 26 - PERIOD 8

	Annual Budget	Actual to date	Budget remaining	Budget remaining	Budget to date	Variance against budget to date
	£	£	£	%age		
Revenue income (excluding deferred income released)						
Interest - loans and bank	(264,000)	(193,993)	(70,007)	26.5%	(176,000)	10.2%
Rental Income	(100,000)	(34,474)	(65,526)	65.5%	(66,667)	-48.3%
Sale of Assets	-	(1,800)	1,800	0.0%	-	0.0%
Other Income (Economic Development Forum Sponsorship)	(20,000)	-	(20,000)	100.0%	(13,333)	-100.0%
	(384,000)	(230,267)	(153,733)	40.03%	(256,000)	-10.05%
Staff costs						
Direct Salary Costs	650,000	379,300	270,700	41.6%	433,333	-12.5%
Other Contract Costs	4,000	1,893	2,107	52.7%	2,667	-29.0%
Recruitment	4,000	393	3,607	90.2%	2,667	-85.3%
Training	7,500	135	7,365	98.2%	5,000	-97.3%
	665,500	381,721	283,779	42.6%	443,667	-13.96%
Office overheads (excluding depreciation)						
Motor Expenses	5,000	2,765	2,235	44.7%	3,333	-17.1%
Telephone, Postage and Internet Expenses	8,500	5,750	2,750	32.4%	5,667	1.5%
IT Consultancy and Support	10,500	7,382	3,118	29.7%	7,000	5.5%
Occupancy Costs	14,000	6,943	7,057	50.4%	9,333	-25.6%
Freight	-	-	-	0.0%	-	0.0%
Printing/Promotional	3,000	1,780	1,220	40.7%	2,000	-11.0%
Stationery and Office Supplies	4,000	1,464	2,536	63.4%	2,667	-45.1%
Cleaning	6,500	2,926	3,574	55.0%	4,333	-32.5%
Travel and Subsistence	6,000	2,259	3,741	62.4%	4,000	-43.5%
Entertainment	2,000	1,603	397	19.9%	1,333	20.2%
Donations/Subventions	1,200	745	455	37.9%	800	-6.9%
Room Hire/Board Costs	6,000	210	5,790	96.5%	4,000	-94.8%
Insurance	10,000	6,107	3,893	38.9%	6,667	-8.4%
Advertising and Marketing	2,000	1,811	189	9.5%	1,333	35.8%
Website Maintenance	2,000	-	2,000	100.0%	1,333	-100.0%
Memberships/Subscriptions	7,000	2,246	4,754	67.9%	4,667	-51.9%
Sundry	1,000	-	1,000	100.0%	667	-100.0%
	88,700	43,991	44,709	50.4%	59,133	-25.6%
Financial costs and Fees						
Audit	13,000	8,420	4,580	35.2%	8,667	-2.8%
Legal and Professional Fees	11,500	8,626	2,874	25.0%	7,667	12.5%
Bank Charges/Bad Debt	900	552	348	38.7%	600	-8.0%
	25,400	17,598	7,802	30.7%	16,933	3.9%
Maintenance of Assets (excluding depreciation)						
Maintenance of Assets	34,000	6,388	27,612	81.2%	22,667	-71.8%
	34,000	6,388	27,612	81.2%	22,667	-71.8%
Other non-project costs						
Sea Lion Island	4,000	-	4,000	100.0%	2,667	-100.0%
Other	-	-	-	0.0%	-	0.0%
	4,000	-	4,000	100%	2,667	-100%
TOTAL RE FIDC ADMINISTRATIVE BUDGET	433,600	219,431	214,169	49.4%	289,067	-24.1%
Project management activities						
Small Business Support	40,000	25,539	14,461	36.2%	26,667	-4.2%
Environmental Consultancy	10,000	-	10,000	100.0%	6,667	-100.0%
Beckside Farm Survey (taken from 220)	10,000	-	10,000	100.0%	6,667	-100.0%
Enterprise Essentials	20,000	8,425	11,575	57.9%	13,333	-36.8%
Overseas Attendance at Conferences	8,850	6,126	2,724	30.8%	5,900	3.8%
Hillside Project	52,031	15,743	36,288	69.7%	34,687	-54.6%
Green Grants	208,357	91,543	116,814	56.1%	138,905	-34.1%
PPP - Payment to Subscribers	30,000	48,368	(18,368)	-61.2%	20,000	141.8%
Business Development	15,000	4,704	10,296	68.6%	10,000	-53.0%
Research and Development (Annual Report)	2,500	-	2,500	100.0%	1,667	-100.0%
International Recruitment Scheme Expenditure	4,000	-	4,000	100.0%	2,667	-100.0%
Research and Development	2,500	-	2,500	100.0%	1,667	-100.0%
Economic Development Forum	20,000	1,049	18,951	94.8%	13,333	-92.1%
Trade Delegations & Conference Support	30,000	9,343	20,657	68.9%	20,000	-53.3%
Youth Enterprise Scheme (YES)	3,500	2,410	1,090	31.1%	2,333	3.3%
Joint Projects & Consultancy	20,000	14,238	5,762	28.8%	13,333	6.8%
FIMCO Working Group	1,900	3,404	(1,504)	-79.2%	1,267	168.7%
Stanley Marina Project	30,000	5,152	24,848	82.8%	20,000	-74.2%
Hillside Loan Repayments to FIG	39,500	-	39,500	100.0%	26,333	-100.0%
	548,138	236,044	312,094	56.94%	365,425	-35.4%
Net deficit/(surplus) re cash budget	981,738	455,475	526,263	53.61%		
Deferred income released		-				
Depreciation own use assets		17,636				
Depreciation project assets		10,104				
Net deficit/(surplus) total 28.02.26		483,215				
Balance sheet - loans & asset additions						
Own Capex	-	2,555	(2,555)	0.0%		
Green loans	45,437	39,413	6,024	13.26%		
Repayment of Green loans	(40,000)	(34,813)	(5,187)	12.97%		
General loans	1,200,000	877,163	322,837	26.90%		
PPP Funds for Gen Loans	250,000	-	250,000	100.00%		
Repayment of gen loans	(289,000)	(228,043)	(60,957)	21.09%		
	1,166,437	656,275	510,162	43.74%		
Balance sheet - net cash budget						
	2,148,175	1,111,750	1,036,425	48.25%		
Total net cash budget						

FALKLAND ISLANDS DEVELOPMENT CORPORATION
YEAR END 30.06.26
BALANCE SHEET AS AT 28.02.26

	28.02.26	30.06.25
	£	£
INVESTMENT PROJECTS		
Shares and loans	4,412,920	3,759,199
Tangible fixed assets – projects	<u>1,631,209</u>	<u>1,641,313</u>
	<u>6,044,129</u>	<u>5,400,512</u>
FIXED ASSETS		
Tangible fixed assets – own use	<u>368,466</u>	<u>383,548</u>
	<u>6,412,595</u>	<u>5,784,060</u>
CURRENT ASSETS		
Stocks	-	-
Debtors	23,695	211,596
Cash at bank and in hand	<u>865,981</u>	<u>1,031,729</u>
	<u>889,676</u>	<u>1,243,325</u>
CURRENT LIABILITIES		
Creditors : Amounts falling due within one year	<u>(599,205)</u>	<u>(636,680)</u>
NET CURRENT ASSETS	<u>290,471</u>	<u>606,645</u>
TOTAL ASSETS LESS CURRENT LIABILITIES	6,703,066	6,390,705
Deferred income account	(356,708)	(356,708)
Creditors: Amounts falling due after one year	<u>(1,742,195)</u>	<u>(1,424,619)</u>
NET ASSETS	<u><u>4,604,163</u></u>	<u><u>4,609,378</u></u>
FUNDS		
Core funding in year	478,000	
Net capital funding received during year	-	-
Deferred income released	-	-
Excess of expenditure over income (excluding deferred inc released)	(483,215)	-
Fund reserves b/fwd - gen funding	4,609,378	4,546,041
Surplus/(deficit)/ for period	<u>-</u>	<u>63,337</u>
Fund reserves carried forward	<u><u>4,604,163</u></u>	<u><u>4,609,378</u></u>

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FALKLAND ISLANDS DEVELOPMENT CORPORATION
YEAR END 30.06.26
CASH FLOW STATEMENT AS AT 28.02.26

	28.02.26	30.06.25
	£	£
RECONCILIATION OF NET OPERATING CASH OUTFLOW		
Net operating (deficit)/surplus	(483,215)	63,337
Deferred income released	-	(237,911)
Depreciation and provisions for diminution in value	27,740	42,049
(Increase)/Decrease in debtors	187,901	(163,355)
Funding re-allocation in year	-	2,747
Increase/(Decrease) in creditors	280,101	202,582
Net gain on disposal of fixed assets	-	-
NET CASH OUTFLOW FROM OPERATING ACTIVITIES	12,527	(90,551)
CAPTIAL EXPENDITURE AND FINANCIAL INVESTMENT		
Additions to tangible fixed assets (Inc Wool Warehouse)	(2,555)	(8,827)
Loans advanced during year	(916,576)	(983,553)
Shares sold during year	-	-
Loan and hire purchase capital repayments received	262,856	484,549
NET CASH OUTFLOW FROM CAPITAL EXPENDITURE AND FINANCIAL INVESTMENTS	(656,275)	(507,831)
NET CASH OUTFLOW BEFORE FINANCING	(643,748)	(598,382)
FINANCING		
Core funding received in year	478,000	-
FIG Loan Income	-	-
Other funding	-	-
Deferred revenue	-	187,500
INCREASE/(DECREASE) IN CASH DURING THE YEAR	(165,748)	(410,882)
Net funds at 1 July 2025	1,031,729	1,442,611
Cash (outflow)/inflow	(165,748)	(410,882)
Net funds at 28 February 2026	865,981	1,031,729
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